
FY19 Board Briefing Materials

June 24, 2019

NNEPRA

75 W. Commercial St

Suite 104

Portland, ME

1:00pm Public Session



For More Information

 207-780-1000 x 105

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**NORTHERN NEW ENGLAND
PASSENGER RAIL AUTHORITY**



NNEPRA FY2019 Action Plan

Core Objectives:

- Support and maintain a culture of safety.
- Maintain compliance with all regulations
- Enhance public benefits associated with the Downeaster.
- Work to secure a stable, dedicated and equitable funding mechanisms to sustain Downeaster operations and continued capital investments in the Downeaster Corridor.

Meet or exceed projected Downeaster Performance Benchmarks

- 49% Total Cost Recovery
- 85% On Time Performance
- 86% Café Cost Recovery in Café
- 93% Overall Customer Satisfaction

Improve Downeaster Service Efficiency

- Increase revenue on peak trains
- Maximize equipment utilization
- Increase performance on off-peak trains
- Improve cost recovery in Café

Improve Passenger Services & Communication

- ✓ Implement PIDS at all Maine Stations
- Promote and improve connectivity to Amtrak network
- ✓ Operate 5 daily R/T Brunswick-Boston
- Improve/promote last mile connectivity
- Seek ways to improve bicycle access
- Enhance Station experience for passengers

Sponsor Capital Projects to improve safety, service quality and efficiency

- ✓ Complete 2018 Tie Replacement Program
- Complete Royal Junction Siding Project
- Improve connectivity between Wells Station and Kennebunk/Kennebunkport
- ✓ Initiate Rockingham Siding Rehabilitation
- Complete Wells Siding/Platform Project design and engineering and identify construction funding.

Explore Options for Service Improvement/Expansions

- ✓ Manage Lewiston/Auburn Service Plan
- Explore seasonal service on Rockland Branch
- Explore potential for WEM-POR inbound commuter trip.
- Explore shuttle service between Westbrook/Rock Row development, PTC and Commercial Street
- Explore Portland Station improvement options and alternatives

MEETING AGENDA

NNEPRA BOARD of DIRECTORS

June 24, 2019

NNEPRA Office

Portland, Maine

12:30pm Vote to open meeting and enter Executive Session

1. 1 MRS §§ 405(6)(C) and 405(6)(F) and 23 MRS § 8115-A to discuss negotiations with Concord Coach Lines related to the Portland Transportation Center and to discuss the possible acquisition or use of certain real property.
2. 1 MRS §§ 405(6)(C) and 405(6)(F) and 23 MRS § 8115-A to discuss negotiations with Pan Am regarding agreements for capital projects and to discuss the possible acquisition or use of certain real property.
3. 1 MRS § 405(6)(C) to discuss development strategy.

1:00pm Vote to close Executive Session and open Public Session

- Welcome & Introductions
- Approval of Minutes from May 2019 Board Meeting
- Performance Update
- Finance Update
 - FY20 Budget Vote
- Fare Plan Update
- Project Updates
- Other Business
- Public Comment

Next Meeting:

TDB

MEETING MINUTES

May 20, 2019
NNEPRA, Portland, ME

Directors in attendance:
Mr. John Melrose, Chairman; Mr. Brian Hobart; Mr. Charles Large; Ms. MaryAnn Hayes

Staff in attendance:
Ms. Patricia Quinn, Ms. Natalie Bogart, Mr. Brian Beeler, Ms. Marina Douglass, Mr. Stephen Houdlette, Mr. Jim Russell

Interested parties:
Mr. Wayne Davis, TrainRiders Northeast; Mr. Stanley Koski, Maine Rail Group; Mr. Richard Rudolph, Maine Rail Group; Mr. Steve Corcoran, Amtrak; Mr. Kevin Chittenden, Amtrak; Mr. Dean Rybolt, Amtrak; Mr. Dana Knapp, Concord Coach Lines; Mr. Ed Suslovic

Opening Remarks

Motion to open Public Session at 10:32am

Motion: Mr. Hobart
Seconded: Ms. Hayes
Accepted: All

Motion to enter Executive Session at 12:31

1 MRS § 405(6)(C) and 23 MRS § 8115-A to discuss negotiations with Amtrak regarding the operating agreement.

1 MRS § 405(6)(C) and 23 MRS § 8115-A to discuss negotiations with Concord Coach Lines related to the Portland Transportation Center.

Motion: Mr. Large
Seconded: Ms. Hayes
Accepted: All

Motion to close Executive Session and reopen Public Session at 11:03am

Motion: Mr. Hobart
Seconded: Ms. Hayes
Accepted: All

Vote to accept minutes as presented by the staff

Motion: Mr. Hobart
Seconded: Mr. Large
Accepted: All

DOWNEASTER PERFORMANCE REPORT

Ms. Quinn reviewed the Performance Report highlighting the following:

- April 2019 total ridership of 48,515 was the highest on record, but was 1,616 fewer than projected.
- April 2019 ticket revenue was \$917,726, the highest on record, but \$25,587 less than projected.
- Customer Satisfaction scores for April are not yet available.
- Train On Time Performance for April was 86%; Customer On Time Performance was 90%

FINANCE REPORT – Marina Douglass

The April 2019 Variance Report was not available.

Ms. Quinn asked if there were any questions related to the FY2020 draft budget submitted at the prior meeting.

- Mr. Melrose asked about the projected increase in ticket revenue compared to FY19. Ms. Quinn noted that the service outages associated with the tie replacement project in September and October had negatively impacted FY19 revenues.
- Mr. Melrose asked about the fuel budget. Ms. Quinn noted that the fuel budget did not have much contingency built into it, noting fluctuating prices and added service as unknowns.
- Mr. Melrose asked if the Administration category included a part time accounting assistant, and Ms. Quinn confirmed that it did.
- Mr. Melrose asked about the decrease in Portland Parking revenues and Ms. Quinn noted that spaces added by Concord Coach Lines could negatively impact parking revenues.
- Ms. Hayes asked why the layover budget was higher and Ms. Douglass noted that the previous budget assumed that the Portland layover would close, and that is not the case.
- Ms. Hayes asked why Advertising Revenue were decreased. Ms. Quinn explained that interest in the limited spaces available was not strong, and that NNEPRA was using the space for some of its own promotions.
- Ms. Hayes asked why the Professional Services budget was projected to be less. Ms. Quinn explained that legal expenses were not expected to be high, and that the cost of the passenger survey had been removed.

Project Updates – Jim Russell

- Royal Siding work has resumed and Pan Am is preparing cross over panels and equilateral panels for install in June. Up to three multi-day outages are expected when the second track is tied into the mainline track, but those outages will impact riders between Portland and Brunswick only. Alternate bus transportation will be provided. No schedule has been set.
- The panel replacement at 3rd and Chestnut Streets in Dover is tentatively set for June 25, 2019. It will require a full 24-hour outage and arrangements are being made to provide alternate bus transportation for passengers.
- The 2020-2021 Capital Maintenance program will include the replacement of 5 grade crossings and timber replacement on the Fore River Bridge.
- The Rockingham Siding Project in New Hampshire is still anticipated to be completed in 2019, but a schedule has not been received by Pan Am.
- A date has not yet been set for the replacement of the Saco Main Street Bridge

Planning Projects- Patricia Quinn

- L/A study: The final report is due any time. It will provide the service possibilities, schedules and potential ridership but will not include a recommendation regarding whether the project should be pursued or not.

The next step recommended is an economic impact analysis to determine what the benefits of the service would be. Ms. Hayes has coordinate a charette to discuss the potential of the service at a BUILD Maine meeting scheduled for June 6.

- Wells Siding: Preliminary engineering is progressing.
- The MaineDOT is hiring a consultant to evaluate the options for the Portland Transportation Center, and whether investments should be made in the existing center, or if it should be relocated based on the greatest benefits to the travelling public. The results are anticipated by Labor Day.
- Discussions are ongoing with stakeholders in an effort to complete the safety mitigation measures required to initiate passenger service on the Rockland Branch and also finalize operating agreements. If all agreements are not settled by June 1, then it will not be possible to qualify crews and commence service in the summer of 2019.

Other Business – Patricia Quinn

- The summer Downeaster schedule went into effect today, and includes service to Old Orchard Beach as well as full service to Freeport and Brunswick on weekends and holidays.
- A QuikTrak machine has been installed at the Old Orchard Beach Chamber of Commerce.
- Ms. Quinn is participating in the METRO Bus circulator planning effort as well as Transit Tomorrow.

Public Comment

- Mr. Corcoran introduced Dean Rybolt as Amtrak’s new Trainmaster for Downeaster service. He noted that BJ White was expected to return as the Road Foreman.
- Ms. Quinn commended Mr. Corcoran for his efforts during the past months. She thanked Mr. Leary and Mr. Chittenden for their support, and expressed gratitude for Mr. White’s recovery.
- Mr. Rudolph expressed concerns about Rockland service happening in 2019.
- Mr. Suslovic thanked NNEPRA for efforts to support multi-modal connectivity.

Vote to adjourn at 11:43am

Motion: Mr. Hobart

Seconded: Mr. Large

Accepted: All

NEXT MEETING: June 24, 2019, NNEPRA office, Portland, Maine. Public Session will begin at 1:00pm.

DOWNEASTER PERFORMANCE REPORT

FY2019 To Date

July 2018-May 2019



Both ridership and revenue **broke May records** in 2019 exceeding the previous May ridership record of 42,755 achieved in 2018 and the previous May revenue record of \$787,031 achieved in 2018.

Fiscal Year to Date Ridership						
	FY2018	FY2019	FY2019	Variance	Var	Passenger
	Actual	Actual	Target	to Target	%	Miles
July	57,652	57,912	58,590	(678)	-1%	4,906,109
August	57,306	56,332	58,249	(1,917)	-3%	4,763,477
September	50,016	39,730	30,000	9,730	32%	2,852,161
October	47,174	43,784	48,112	(4,328)	-9%	3,191,011
November	42,110	42,753	43,050	(297)	-1%	3,446,794
December	43,557	40,215	46,035	(5,820)	-13%	3,351,363
January	34,458	37,963	36,797	1,166	3%	3,078,211
February	37,498	40,460	38,444	2,016	5%	3,251,302
March	41,505	46,787	43,989	2,798	6%	3,813,086
April	48,515	48,694	50,310	(1,616)	-3%	4,009,483
May	42,755	44,429	44,485	(56)	0%	3,687,607
Total	502,546	499,059	498,061	998	0%	40,350,604

Note that track work in September and October significantly impacted performance.

Fiscal Year to Date Ticket Revenue						
	FY2018	FY2019	FY2019	Variance	Var	Average
	Actual	Actual	Target	to Target	%	Fare
July	\$ 1,042,712	\$ 1,134,781	\$ 1,098,563	\$ 36,218	3%	\$ 19.59
August	\$ 1,052,422	\$ 1,088,275	\$ 1,092,169	\$ (3,894)	0%	\$ 19.32
September	\$ 933,017	\$ 647,318	\$ 480,000	\$ 167,318	35%	\$ 16.29
October	\$ 875,607	\$ 779,541	\$ 902,100	\$ (122,559)	-14%	\$ 17.80
November	\$ 791,778	\$ 826,526	\$ 817,950	\$ 8,576	1%	\$ 19.33
December	\$ 831,519	\$ 796,707	\$ 874,665	\$ (77,958)	-9%	\$ 19.81
January	\$ 623,626	\$ 703,697	\$ 680,745	\$ 22,953	3%	\$ 18.54
February	\$ 698,382	\$ 774,464	\$ 720,825	\$ 53,639	7%	\$ 19.14
March	\$ 798,783	\$ 886,504	\$ 835,791	\$ 50,713	6%	\$ 18.95
April	\$ 910,032	\$ 917,726	\$ 943,313	\$ (25,587)	-3%	\$ 18.85
May	\$ 787,031	\$ 811,714	\$ 822,973	\$ (11,259)	-1%	\$ 18.27
Total	9,344,908	9,367,254	9,269,092	\$ 98,162	1%	\$ 18.77

DOWNEASTER PERFORMANCE REPORT

FY2019 To Date

July 2018-May 2019

Customer Satisfaction			
March	Downeaster	Amtrak	FY to Date
Overall Customer Satisfaction	92	86	89
Value of Amtrak Service for Price Paid	90	81	88
Reliability or On Time Performance of the Train	89	85	82
Information Given About Problems Delays While on the T	87	82	82
Clarity of Announcements	85	81	82
Friendliness/Helpfulness of Train Conductor	92	89	93
Overall Cleanliness of Train	92	86	91
Cleanliness of Train Windows	90	84	89
Cleanliness of the Restrooms on the Train	88	74	82
Overall Experience in Café Car	84	80	87
Friendliness/Helpfulness of Café Car Personnel	93	89	93
Quality/Freshness of Food in Café Car	85	79	84
Overall WiFi Service	70	66	75

On Time Performance						
On Time Performance	December	January	February	March	April	May
Train OTP 2019	81%	84%	78%	78%	85%	80%
Train OTP 2018	67%	66%	76%	78%	73%	69%
Passenger OTP 2019	87%	88%	85%	84%	90%	90%

Delay Causes						
<i># of Trains Scheduled</i>	310	310	280	310	300	310
<i># of Trains Operated</i>	310	310	280	307	300	310
<i># of Trains Delayed</i>	59	50	64	65	43	61
Primary Cause of Delay:						
Commuter Train (CTI)	0	2	6	3	1	2
Engine Failure (ENG)	1	0	4	4	0	1
Freight Train (FTI)	11	12	18	15	12	8
MoW Work (DMW)	3	7	4	4	1	1
Police (POL)	1	0	0	0	0	4
Signals (DCS)	8	11	8	7	6	18
Speed Restriction (DSR)	1	3	6	3	2	1
Weather (WTR)	0	0	0	0	0	1
Late Turn of Equipment (ITI)	0	6	1	2	6	1
Passenger Train (PTI)	8	6	17	16	4	14
Other	26	3	0	11	11	10

BUDGET VARIANCE REPORT - APRIL 2019

	Current Month Actual	Current Month Budget	Current Month Variance	Year to Date Actual	Year to Date Budget	Year to Date Variance	Year to Date Percent
Revenues							
Operating Revenue							
Amtrak Ticket Revenue	917,726	943,313	(25,587)	8,555,539	8,446,121	109,418	1%
Food Service Revenue	75,456	68,183	7,273	728,647	703,043	25,604	4%
Advertising Revenue	0	0	0	1,050	900	150	17%
Parking Lot Revenue	61,781	56,500	5,281	473,406	470,500	2,906	1%
Interest on Accounts	812	250	562	10,206	2,500	7,706	308%
Other Revenue	26,020	21,091	4,929	282,784	211,023	71,762	34%
Total Operating Revenues	1,081,795	1,089,337	(7,542)	10,051,632	9,834,087	217,546	2%
Expenses							
Wages and Benefits							
Permanent Full-Time	32,995	32,995	(0)	335,846	336,729	(883)	0%
Benefits	21,276	21,275	1	213,862	214,273	(410)	0%
Total Wages and Benefits	54,271	54,270	1	549,709	551,002	(1,293)	0%
Administration							
Office Expenses	9,845	8,430	1,415	89,386	89,370	16	0%
Professional Services	1,240	9,667	(8,427)	41,205	66,000	(24,795)	-38%
Insurance	2,147	2,544	(397)	22,970	24,947	(1,976)	-8%
	1,879	1,505	374	16,892	14,790	2,102	14%
Total Administration Expenses	15,110	22,145	(7,035)	170,453	195,106	(24,653)	-13%
Train Operations							
Amtrak Operations	1,383,194	1,405,928	(22,734)	13,813,461	14,059,277	(245,816)	-2%
Train Fuel Cost	150,574	178,859	(28,285)	1,459,172	1,788,590	(329,418)	-18%
PanAm	109,583	109,583	(0)	980,286	1,095,833	(115,547)	-11%
Other Train Operations	3,202	4,467	(1,265)	45,767	44,667	1,100	2%
Facilities	21,340	29,630	(8,291)	289,176	299,951	(10,775)	-4%
Capital Maintenance	176,569	177,000	(431)	552,977	552,022	955	0%
Total Train Operations	1,844,462	1,905,467	(61,005)	17,140,839	17,840,340	(699,501)	-4%
Station Operations							
Portland Station	30,900	31,000	(100)	320,532	321,614	(1,082)	0%
Platform Ins	10,954	11,515	(561)	109,288	112,093	(2,805)	-3%
Station Platform Leases	0	0	0	33,761	37,119	(3,358)	-9%
Other Station Improvements	453	1,000	(547)	1,154	2,000	(846)	(0)
Total Station Operations	42,306	43,515	(1,208)	464,735	472,826	(8,092)	-2%
Food Service							
Regular	82,190	79,180	3,010	832,022	818,127	13,895	2%
Total Food Service	82,190	79,180	3,010	832,022	818,127	13,895	2%
Marketing	35,588	36,000	(412)	385,370	386,233	(863)	0%
Total Marketing	35,588	36,000	(412)	385,370	386,233	(863)	0%
Total Expenses	2,073,928	2,140,577	(66,649)	19,543,128	20,263,634	(720,506)	-4%
Additional Funding Required	992,134	1,051,241	(59,107)	9,491,496	10,429,548	(938,052)	-9%
Cost Recovery	52%	51%		51%	49%		



BUDGET VARIANCE REPORT - MAY 2019

	Current Month Actual	Current Month Budget	Current Month Variance	Year to Date Actual	Year to Date Budget	Year to Date Variance	Year to Date Percent
Revenues							
Operating Revenue							
Amtrak Ticket Revenue	811,714	822,973	(11,259)	9,367,253	9,269,094	98,159	1%
Food Service Revenue	61,580	68,952	(7,372)	790,226	771,995	18,232	2%
Advertising Revenue	0	1,100	(1,100)	1,050	2,000	(950)	-48%
Parking Lot Revenue	40,892	40,000	892	514,298	510,500	3,798	1%
Interest on Accounts	1,327	250	1,077	11,533	2,750	8,783	319%
Other Revenue	22,281	21,091	1,190	305,065	232,113	72,952	31%
Total Operating Revenues	937,793	954,365	(16,572)	10,989,425	10,788,452	200,973	2%
Expenses							
Wages and Benefits							
Permanent Full-Time	32,819	32,844	(25)	368,665	369,573	(908)	0%
Benefits	21,233	21,176	57	235,096	235,448	(353)	0%
Total Wages and Benefits	54,052	54,020	32	603,761	605,021	(1,261)	0%
Administration							
Office Expenses	8,053	8,847	(794)	97,439	98,218	(778)	-1%
Professional Services	1,826	4,167	(2,341)	43,030	70,167	(27,136)	-39%
Insurance	2,147	2,544	(397)	25,117	27,490	(2,373)	-9%
Board Operations	1,715	1,505	210	18,606	16,294	2,312	14%
Total Administration Expenses	13,740	17,062	(3,322)	184,193	212,169	(27,976)	-13%
Train Operations							
Amtrak Operations	1,406,288	1,405,928	360	15,219,749	15,465,204	(245,456)	-2%
Train Fuel Cost	150,574	178,859	(28,285)	1,609,746	1,967,449	(357,703)	-18%
PanAm	109,583	109,583	(0)	1,089,869	1,205,417	(115,547)	-10%
Other Train Operations	4,510	4,467	43	50,277	49,133	1,144	2%
Facilities	20,497	14,705	5,792	309,674	314,656	(4,982)	-2%
Capital Maintenance	39,900	39,900	0	592,877	591,922	955	0%
Total Train Operations	1,731,352	1,753,442	(22,090)	18,872,192	19,593,782	(721,590)	-4%
Station Operations							
Portland Station	30,900	31,000	(100)	351,432	352,614	(1,182)	0%
Platform Ins	10,954	11,515	(561)	120,241	123,607	(3,366)	-3%
Station Platform Leases	0	0	0	33,761	37,119	(3,358)	-9%
Other Station Improvements	124	1,000	(876)	1,278	3,000	(1,722)	(1)
Total Station Operations	41,978	43,515	(1,537)	506,712	516,341	(9,629)	-2%
Food Service							
Regular	74,423	80,073	(5,650)	906,445	898,200	8,245	1%
Total Food Service	74,423	80,073	(5,650)	906,445	898,200	8,245	1%
Marketing	15,674	15,674	(0)	401,044	401,907	(863)	0%
Total Marketing	15,674	15,674	(0)	401,044	401,907	(863)	0%
Total Expenses	1,931,219	1,963,786	(32,567)	21,474,347	22,227,420	(753,073)	-3%
Additional Funding Required	993,426	1,009,420	(15,995)	10,484,921	11,438,968	(954,047)	-8%
Cost Recovery	49%	49%		51%	49%		

PRELIMINARY VARIANCE REPORT - MAY 2019

	Current Month Actual	Current Month Budget	Current Month Variance	Year to Date Actual	Year to Date Budget	Year to Date Variance	Year to Date Percent
Revenues							
Operating Revenue							
Amtrak Ticket Revenue	811,714	822,973	(11,259)	9,367,254	9,269,092	98,162	1%
Food Service Revenue	61,580	68,952	(7,372)	790,226	771,995	18,232	2%
Advertising Revenue	0	1,100	(1,100)	1,050	2,000	(950)	-48%
Parking Lot Revenue	40,892	40,000	892	514,298	510,500	3,798	1%
Interest on Accounts	1,327	250	1,077	11,533	2,750	8,783	319%
Other Revenue	22,281	21,091	1,190	251,965	232,113	72,952	31%
Total Operating Revenues	937,793	954,365	(16,572)	10,936,326	10,788,450	200,976	2%
Expenses							
Wages and Benefits							
Permanent Full-Time	32,819	32,844	(25)	368,665	369,573	(908)	0%
Benefits	21,233	21,176	57	235,096	235,448	(353)	0%
Total Wages and Benefits	54,052	54,020	32	603,761	605,021	(1,261)	0%
Administration							
Office Expenses	8,053	8,847	(794)	97,439	98,218	(778)	-1%
Professional Services	1,826	4,167	(2,341)	43,030	70,167	(27,136)	-39%
Insurance	2,147	2,544	(397)	25,117	27,490	(2,373)	-9%
Board Operations	1,715	1,505	210	18,606	16,294	2,312	14%
Total Administration Expenses	13,740	17,062	(3,322)	184,193	212,169	(27,976)	-13%
Train Operations							
Amtrak Operations	1,406,288	1,405,928	360	15,219,749	15,465,204	(245,456)	-2%
Train Fuel Cost	150,574	178,859	(28,285)	1,609,746	1,967,449	(357,703)	-18%
PanAm	109,583	109,583	(0)	1,089,869	1,205,417	(115,547)	-10%
Other Train Operations	4,510	4,467	43	50,277	49,133	1,144	2%
Facilities	20,497	14,705	5,792	309,674	314,656	(4,982)	-2%
Capital Maintenance	39,900	39,900	0	592,877	591,922	955	0%
Total Train Operations	1,731,352	1,753,442	(22,090)	18,872,192	19,593,782	(721,590)	-4%
Station Operations							
Portland Station	30,900	31,000	(100)	351,432	352,614	(1,182)	0%
Platform Ins	10,954	11,515	(561)	120,241	123,607	(3,366)	-3%
Station Platform Leases	0	0	0	33,761	37,119	(3,358)	-9%
Other Station Improvements	124	1,000	(876)	1,278	3,000	(1,722)	(1)
Total Station Operations	41,978	43,515	(1,537)	506,712	516,341	(9,629)	-2%
Food Service							
Regular	74,423	80,073	(5,650)	906,445	898,200	8,245	1%
Total Food Service	74,423	80,073	(5,650)	906,445	898,200	8,245	1%
Marketing							
Marketing	15,674	15,674	(0)	401,044	401,907	(863)	0%
Total Marketing	15,674	15,674	(0)	401,044	401,907	(863)	0%
Total Expenses	1,931,219	1,963,786	(32,567)	21,474,347	22,227,420	(753,073)	-3%
Additional Funding Required	993,426	1,009,420	(15,995)	10,538,020	11,438,970	(954,050)	-8%
Cost Recovery	49%	49%		51%	49%		

PROJECT STATUS REPORT- MAY 2019

PROJECT STATUS SUMMARY
May 2019



UPDATED
6/19/2019

NNEPRA Capital Project Summary

Status	Project Name	Budget	Expended To Date	Percent Complete	Funding Balance	Commitments/Obligations	Forecast Changes	Forecast Balance	Anticipated Project Schedule to Closeout			
									Sept-Dec 2018	Jan-Mar 2019	Apr-Aug 2019	Sept-Dec 2019
	Pan Am Deferred Change from last report	\$ 6,223,246	\$ 5,690,672 78,321	91%	\$ 532,574	\$ 532,574	\$ -	\$ -	92%	98%	100%	100%
	Pan Am CIP 2018-2019 Change from last report	\$ 1,523,702	\$ 846,782	56%	\$ 676,920	\$ 676,920	\$ -	\$ -	85%	85%	90%	100%
	Royal Siding Project Change from last report	\$ 9,370,084	\$ 6,381,485 527,069	68%	\$ 2,988,599	\$ 2,988,599	\$ -	\$ -	80%	85%	85%	100%
	Pan Am Tie Project 2018 Change from last report	\$ 1,490,860	\$ 1,209,854	81%	\$ 281,006	\$ 281,006	\$ -	\$ -	90%	93%	97%	100%
	Rockingham Siding Project Change from last report	\$ 1,600,000	\$ 489,664 489,015	31%	\$ 1,110,336	\$ 1,110,336	\$ -	\$ -	80%	85%	100%	100%
	Capital Project Total Change from last report	\$ 20,207,892	\$ 14,618,456 1,094,405	72%	\$ 5,589,436	\$ 5,589,436	\$ -	\$ -				

NNEPRA Planning & Project Development Summary

Status	Project Name	Budget	Expended To Date	Percent Complete	Funding Balance	Commitments	Forecast Changes	Forecast Balance	Anticipated Project Schedule to Closeout			
									Sept-Dec 2018	Jan-Mar 2019	Apr-Aug 2019	Sept-Dec 2019
	L/A Service Plan Change from last report	\$ 500,000	\$ 471,220 4,223	94%	\$ 28,780	\$ 15,777	\$ -	\$ 13,003	75%	95%	100%	100%
	Wells Siding D & E, Part I Change from last report	\$ 531,520	\$ 223,489	42%	\$ 308,031	\$ 308,031	\$ -	\$ -	30%	70%	100%	100%
	Westbrook/Portland Connector Change from last report	\$ 50,000	\$ 49,137	98%	\$ 863	\$ 863	\$ -	\$ -	30%	60%	100%	100%
	Planning Project Total Change from last report	\$ 1,081,520	\$ 743,845	69%	\$ 337,674	\$ 324,671	\$ -	\$ 13,003				

On schedule/minimal risk
 Some delay/minimal risk
 Major delay/high risk
 Initial complete date
 Estimated complete date